

NAAC Accredited "A" Grade Autonomous Institute under UGC Act 1956
Approved by AICTE & affiliated to MaulanaAbulKalam Azad University of Technology, West Bengal
243 G.T. Road (N), Liluah, Howrah- 711204, West Bengal, India

Ph: +91 33 26549315/17 Fax +91 33 26549318 Web: www.mckvie.edu.in/

Curriculum for Postgraduate Degree (MBA)(w.e.f. AY: 2025-26)

Part I: Course Introduction, Definition

MBA PROGRAMME

Objective

To conduct business and industry oriented MBA Programme following AICTE Model Curriculum for Management (MBA&PGDM), 2018.

Course

- Two-Year full-time MBA course (Four-Semester).
- Minimum number of class room contact teaching for MBA programme should be 98 credits (one credit equals 12 hours) and Internship / Project should be 06 credits i.e., Total=98+06=104 credits.
- Specialization: Students can opt for any two functional specializations (One Major Area and one Minor Area) from Marketing, Finance, HRM, and Business Analytics
- Marksperpaper:100(70-End Term Examination, 30-Internal)

Course Structure

Regular Course

| Semester | Paper | Credit(1 =4credit) | Contact Hrs. (1=10 hrs.) |
|---------------------|-------|-----------------------|-----------------------------|
| I(C*) | 7 | 23 | 300 |
| II (C*)+1 Project | 8 | 25 | 324 |
| III(1C*+6E**) | 7 | 25 | 300 |
| Internship/Project# | 1 | 6 | 60 |
| IV(1C*+6E**) | 7 | 25 | 300 |
| Course Total | 30 | 104 | 1284 |

(#Project: Project Paper + Presentation + Viva)(C*: CORE PAPERS/E**: ELECTIVE PAPERS)



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> TotalCredits: 104

Session

- July-December(Odd Semesters/1st & 3rd)
- January-June(Even semesters/2nd & 4th)
- Internship/Project Work: After 2nd Sem Examination, June & July (8Weeks)

Examination System(Semester-Wise)

- Total Marks= 100(70-End Term Examination, 30-Internal)
- Internal:Weightage:30(Class Test, Presentation &Viva)
- Paper wise Class Test=2Tests+2 Assignments/Case studies/Viva/Seminar
- External:70
- Semester Grade Point Average :SGPA
- Yearly Grade Point Average :YGPA
- Degree Grade Point Average :DGPA
- Odd Semester(1st & 3rd)Examination :January
- Even Semester(2nd & 4th) Examination: June
- BRM ProjectMarks/Sessional(100):ProjectReport(50),Presentation(30),Viva(20)
- Pass marks: 40 per paper.

Teaching Methodology

Lecture, Discussion, Presentation, Case Studies, Group Task, Assignments, Projects, Special Lectures by industry professionals.

Internship/Project

Eight weeks Internship Project in industry. Students will be required to submit a Project Report on any area of Elective courses (**Finance, Marketing, HRM, and Business Analytics**) under the Industry and Faculty guidance. The Project will be examined on Project Report, Presentation and Viva.

General Guidelines

- ❖ ThisMBAcurriculumwillbeapplicablefromtheacademicyear 2022 23.
- ❖ All rules and regulations regarding admission, examination, registration, migration and others shall be according to Institutional norms.



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CURRICULUM

<u>Core Courses</u> (Four/Semester)

| | Semester I | | | | | | |
|---------|---------------------|------------|---|----|------|---------|---------|
| Sl No. | Monles | Course | Course Name Conduct Hou | | ours | Credits | |
| 51 NO. | Marks | Code | Course Name | L | T | P | creaits |
| Theory | 7 | | | | | | |
| 1 | | MBA 101 | Managerial Economics | 4 | 0 | 0 | 4 |
| 2 | | MBA 102 | Financial Reporting, Statement & Analysis | | 0 | 0 | 4 |
| 3 | | MBA 103 | Management Theory & OB | | 0 | 0 | 4 |
| 4 | | MBA 104 | Business Environment Ethics & Law | | 0 | 0 | 4 |
| 5 | | MBA 105 | Business Statistics & Quantitative Techniques | | 0 | 0 | 4 |
| 6 | | MBA 106 | Corporate Communications | 2 | 0 | 0 | 2 |
| | | | Total Theory | 22 | 0 | 0 | 22 |
| Practio | Practical/ Training | | | | | | |
| 1 | | MBA 191 | Advanced Excel, SPSS & R Lab | | 0 | 4 | 2 |
| | | Total | Practical/ Training | | | | 2 |
| | | Total Cred | it of Semester I | 22 | 0 | 4 | 24 |

| | Semester II | | | | | | |
|---------|-----------------------------|---------|---|----------------------|---|---|---------|
| Sl No. | Marks | Course | Course Name | Conduct Hours | | | Credits |
| 31 NO. | Maiks | Code | Course Name | L | T | P | Creuits |
| Theory | Theory | | | | | | |
| 1 | | MBA 201 | Marketing Management | 4 | 0 | 0 | 4 |
| 2 | | MBA 202 | Operations & Supply Chain Management | | 0 | 0 | 4 |
| 3 | | MBA 203 | Human Resource Management | 4 | 0 | 0 | 4 |
| 4 | | MBA 204 | Business Research Methods | 2 | 0 | 0 | 2 |
| 5 | | MBA 205 | Financial and Cost Management | 4 | 0 | 0 | 4 |
| 6 | | MBA 206 | Business Analytics & Information System | 3 | 0 | 1 | 4 |
| 7 | | MBA 207 | Operations Research | 4 | 0 | 0 | 4 |
| | | | Total Theory | 26 | 0 | 0 | 26 |
| Practio | Practical/ Training | | | | | | |
| 1 | | MBA 291 | Personality Development Lab | 0 | 0 | 4 | 2 |
| 2 | | MBA 292 | BRM Project | 0 | 0 | 4 | 2 |
| | | Total | Practical/ Training | 0 | 0 | 0 | 2 |
| | Total Credit of Semester II | | it of Semester II | 0 | 0 | 4 | 30 |



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Summer Intensive =6 Credits

| | Semester III | | | | | | |
|----------|------------------------------|-------------|----------------------------------|-----|--------|------|---------|
| Sl No. | Marks | Course Code | Course Name | Con | duct H | ours | Credits |
| SI NO. | Maiks | Course coue | Course Name | | T | P | Credits |
| Theory | | | | | | | |
| 1 | | MBA 301 | Strategic Management- Compulsary | 2 | 0 | 0 | 2 |
| 2 | | | Major -1 | 4 | 0 | 0 | 4 |
| 3 | | Major -2 | | 4 | 0 | 0 | 4 |
| 4 | | | Major -3 | 4 | 0 | 0 | 4 |
| 5 | | | Major -4 | 4 | 0 | 0 | 4 |
| 6 | | Minor-1 | | 4 | 0 | 0 | 4 |
| 7 | 7 Minor-2 | | 4 | 0 | 0 | 4 | |
| | Total Theory | | Total Theory | 26 | 0 | 0 | 26 |
| Practica | Practical/ Training | | | | | | |
| | | | Summer Internship | 0 | 0 | 0 | 6 |
| | | | | | | | |
| | | Total | Practical/ Training | | | | |
| | Total Credit of Semester III | | t of Semester III | 0 | 0 | 0 | 32 |

| | Semester IV | | | | | | |
|----------|-------------|-------------|--|---------------|---|---|---------|
| Sl No. | Marks | Course Code | Course Name | Conduct Hours | | | Credits |
| 31 NO. | Marks | Course Code | Course Name | L | T | P | Credits |
| Theory | | | | | | | |
| 1 | | MBA 401 | Entrepreneurship Development - Compulsory | 2 | 0 | 0 | 2 |
| 2 | | | Major -1 | 4 | 0 | 0 | 4 |
| 3 | | | Major -2 4 0 | | 0 | 4 | |
| 4 | | | Major -3 | 4 | 0 | 0 | 4 |
| 5 | | | Major -4 | 4 | 0 | 0 | 4 |
| 6 | | | Minor-1 4 0 | | 0 | 0 | 4 |
| 7 | 7 Minor-2 | | 4 | 0 | 0 | 4 | |
| | | | Total Theory | 26 | 0 | 0 | 26 |
| Practica | al/ Trainin | g | | | | | |
| | | MBA 481 | Grand Viva | 0 | 0 | 0 | 0 |
| | | | | | | | |
| | | Total | Practical/ Training | | | | |
| | | Total Credi | it of Semester IV | 0 | 0 | 0 | 26 |



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Elective Papers: Two from any one Functional Area (Major) and two from a different Functional Area (Minor)

FM/ MM/HR/ BA/HA/PM- 301

FM/MM/HR/BA/HA/PM - 302

FM/ MM/HR/ BA/HA/PM - 303

FM/MM/HR/BA/HA/PM-304

Semester-IV

Elective Papers (Four from Major Functional Area and Two from Minor Functional area) **

FM/MM/HR/BA/HA/PM-401

FM/MM/HR/BA/HA/PM - 402

FM/MM/HR/BA/HA/PM - 403

FM/MM/HR/BA/HA/PM - 404

FM/MM/HR/BA/HA/PM - 405

FM/MM/HR/BA/HA/PM -406



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FIRST SEMESTER

| SL NO | COURSE CODE | COURSE NAME | |
|-------|-------------|---|--|
| 1 | MBA 101 | Managerial Economics | |
| 2 | MBA 102 | Financial Reporting, Statement & Analysis | |
| 3 | MBA 103 | Management Theory & OB | |
| 4 | MBA 104 | Business Environment Ethics & Law | |
| 5 | MBA 105 | Business Statistics & Quantitative Techniques | |
| 6 | MBA 106 | Corporate Communications | |
| 7 | MBA 191 | Advanced Excel, SPSS & R Lab | |

SECOND SEMESTER

| SL NO | COURSE CODE | COURSE NAME | |
|-------|-------------|---|--|
| 1 | MBA 201 | Marketing Management | |
| 2 | MBA 202 | Operations & Supply Chain Management | |
| 3 | MBA 203 | Human Resource Management | |
| 4 | MBA 204 | Business Research Methods | |
| 5 | MBA 205 | Financial and Cost Management | |
| 6 | MBA 206 | Business Analytics & Information System | |
| 7 | MBA 207 | Operations Research | |
| 8 | MBA 291 | Personality Development Lab | |
| 9 | MBA 292 | BRM Project | |

^{**}The Major Functional areas will be same as chosen in the 3rd.Semester.

Elective Papers for Third Semester

Functional Specialization (3rdSemester) - MAJOR

| | MARKETING | BUSINESSANALYTICS | | |
|----------------|------------------------------------|-------------------|---|--|
| CODE | COURSE NAME | CODE | COURSE NAME | |
| MBA- MM 302 | INTEGRATED MARKETING COMMUNICATION | | ARTIFICIAL INTELLIGENCE AND MACHINE LEARNING | |
| MBA- MM 303 | SALES & DISTRIBUTION MANAGEMENT | MBA-BA 303 | INTRODUCTION TO DATASCIENCE | |
| MBA- MM 304 | RETAIL MANAGEMENT | MBA- BA 304 | IOT AND CLOUD COMPUTING | |
| MBA- MM 305 | MARKETING RESEARCH | MBA-BA 305 | DATABASE MANAGEMENT SYSTEM | |
| | 1 | | I | |

| | FINANCE | HUMANRESOURCE | | |
|---------------|-----------------------|----------------|---|--|
| CODE | COURSE NAME | CODE | COURSE NAME | |
| MBA-FM 302 | CORPORATE FINANCE | | HUMAN RESOURCE PLANNING, RECRUITMENT & SELECTION | |
| MBA-FM 303 | SECURITY ANALYSIS AND | MBA- HR 303 | INDUSTRIAL RELATIONS AND LABOUR | |



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| | PORTFOLIO MANAGEMENT | | LAWS |
|----------------|--------------------------|----------------|---------------------------------------|
| MBA- FM 304 | TAXATION | MBA- HR 304 | LEARNING AND DEVELOPMENT |
| MBA-FM 305 | MERGERS AND ACQUISITIONS | | PERFORMANCE & COMPENSATION MANAGEMENT |
| 505 | | 1111 505 | ran wind billing |

**The Minor Functional areas will be same as chosen in the 3rdSemester.

Elective Papers for Third Semester

Functional Specialization (3rdSemester)- MINOR

| | MARKETING | | BUSINESS ANALYTICS |
|----------------|--------------------------------------|----------------|--|
| CODE | COURSE NAME | CODE | COURSE NAME |
| MBA- MM 302 | INTEGRATED MARKETING COMMUNICATION | MBA- BA 304 | PRINCIPLES OF PROGRAMMING USING PYTHON |
| | SALES AND DISTRIBUTION MANAGEMENT | MBA-BA 305 | DATABASE MANAGEMENT SYSTEM |
| | | | |

| | FINANCE | HUMAN RESOURCE | | |
|----------------|---|----------------|---|--|
| CODE | COURSE NAME | CODE | COURSE NAME | |
| MBA- FM 302 | CORPORATE FINANCE | | HUMAN RESOURCE PLANNING, RECRUITMENT & SELECTION | |
| | SECURITY ANALYSIS AND PORTFOLIO MANAGEMENT | MBA- HR 304 | LEARNING AND DEVELOPMENT | |

| HOSPITAL ADMINISTRATION | | PHARMACEUTICAL MANAGEMENT | |
|-------------------------|--|------------------------------|--|
| CODE | COURSE NAME | CODE | COURSE NAME |
| ** 4 000 | BASICS OF HOSPITAL MANAGEMENT | MBA- PM 302 | INTRODUCTION TO PHARMACEUTICALS MANAGEMENT |
| | LEGAL ASPECTS OF HEALTH CARE MANAGEMENT | MBA- PM 303 | MARKETING OF PHARMACEUTICAL PRODUCTS AND BRAND MANAGEMENT |



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Elective Papers for Fourth Semester

**The Major Functional areas will be same as chosen in the 4th Semester.

Functional Specialization (4thSemester)-MAJOR

| MARKETING | | BUSINESS ANALYTICS | |
|----------------|----------------------------------|--------------------|---|
| CODE | COURSE NAME | CODE | COURSE NAME |
| MBA- MM 402 | SERVICE MARKETING AND CRM | MBA-BA 402 | DATA ANALYTICS USING BIG DATA |
| MBA- MM 403 | RURAL AND AGRI MARKETING | MBA-BA 403 | MULTIVARIATE DATA ANALYSIS |
| MBA- MM 404 | DIGITAL MARKETING AND E-BUSINESS | MBA- BA 404 | DATA VISUALISATION USING BI TOOLS |
| MBA- MM 405 | CONSUMER BEHAVIOUR | MBA-BA 405 | BUSINESS FORECASTING USING TIME SERIES ANALYSIS |
| | | | |

| FINANCE | | HUMAN RESOURCE | |
|----------------|---|----------------|---------------------------------------|
| CODE | COURSE NAME | CODE | COURSE NAME |
| MBA-FM 402 | FINANCIAL DERIVATIVES AND RISK MANAGEMENT | MBA-HR 402 | STRATEGIC HRM |
| MBA-FM 403 | MANAGING FINANCIAL INSTITUTIONS, MARKET AND BANKING SERVICES | MBA-HR 403 | HUMAN RESOURCE ACCOUNTING AND AUDIT |
| MBA- FM 404 | INTERNATIONAL FINANCE | MBA- HR 404 | ORGANISATIONAL CHANGE AND DEVELOPMENT |
| MBA-FM 405 | FINANCIAL MODELLING WITH EXCEL | MBA-HR 405 | HR ANALYTICS |
| | | | |



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Elective Papers for Fourth Semester

**The Minor Functional areas will be same as chosen in the 4thSemester.

Functional Specialization (4th Semester) - MINOR

| MARKETING | | BUSINESS ANALYTICS | |
|----------------|------------------------------|--------------------|-----------------------------------|
| CODE | COURSE NAME | CODE | COURSE NAME |
| MBA- MM 402 | SERVICE MARKETING AND CRM | MBA-BA 402 | DATA ANALYTICS USING BIG DATA |
| MBA- MM 404 | DIGITAL MARKETING E-BUSINESS | MBA- BA 404 | DATA VISUALISATION USING BI TOOLS |

| FINANCE | | HUMAN RESOURCE | |
|---------------|---|----------------|---------------------------------------|
| CODE | COURSE NAME | CODE | COURSE NAME |
| | MANAGING FINANCIAL INSTITUTIONS, MARKET AND BANKING SERVICES | MBA-HR 402 | STRATEGIC HRM |
| MBA-FM 405 | FINANCIAL MODELLING WITH EXCEL | MBA- HR 404 | ORGANISATIONAL CHANGE AND DEVELOPMENT |
| | | | |

| HOSPITAL ADMINISTRATION | | PHARMACEUTICAL MANAGEMENT | |
|-------------------------|---|---------------------------|---|
| CODE | COURSE NAME | CODE | COURSE NAME |
| 400 | QUALITY ASSURANCE IN HOSPITAL SECTOR | MBA-PM 402 | PHARMACEUTICAL LOGISTICS AND SUPPLY CHAIN MANAGEMENT |
| | PATIENT CARE AND MEDICAL RECORD MANAGEMENT | MBA-PM 403 | ETHICAL, REGULATORY AND QUALITY ISSUES IN PHARMACEUTICAL INDUSTRY |